

ANNUAL REPORT

2019

© **2019** Her Majesty the Queen in right of the Province of Nova Scotia Halifax **ISSN: 0837-2551** This document is also available on the internet at the following address:

https://nslegislature.ca/legislative-business/committees/standing/human-resources/reports



PO Box 2630, Station M Halifax, Nova Scotia B3J 3P7 Telephone: (902) 424-4432 Fax: (902) 424-0513

Honourable Kevin Murphy Speaker House of Assembly Province House Halifax, Nova Scotia

Dear Mr. Speaker:

On behalf of the Standing Committee on Human Resources, I am pleased to submit the Annual Report of the Committee for the period from September 2018 to August 2019 of the Sixty-Third General Assembly.

Respectfully submitted,

Brendan Maguire, MLA, Halifax Atlantic Chair

Standing Committee on Human Resources



Halifax, Nova Scotia 2019

TABLE OF CONTENTS

| Foreword & Mandate | iii |
|--|------|
| Terms of Reference | iii |
| Introduction | V |
| Membership | v |
| Membership Changes | vi |
| Procedures and Operations | vi |
| Agencies, Boards and Commissions Process | vi |
| Departmental Screening Panels | vii |
| Notices, Transcripts and Reports | viii |
| Research Material | ix |
| Acknowledgements | ix |
| PUBLIC HEARINGS | |
| September 25, 2018 | 3 |
| Organizational Meeting | |
| Appointments to Agencies, Boards and Commissions | |
| September 27, 2018 | 5 |
| Appointments to Agencies, Boards and Commissions | |
| October 30, 2018 | 6 |
| Agenda Setting | |
| Appointments to Agencies, Boards and Commissions | |
| November 27, 2018 | 8 |
| Appointments to Agencies, Boards and Commissions | |
| December 11, 2018 | 9 |
| Succession Planning in the Public Service | |
| Public Service Commission | |
| Appointments to Agencies, Boards and Commissions | |
| January 29, 2019 | 11 |
| Atlantic Immigration Pilot | |
| Nova Scotia Office of Immigration | |
| Appointments to Agencies, Boards and Commissions | |
| February 26, 2019 | 12 |
| Recruiting Childhood Educators in the 21 st Century | |
| Department of Education and Early Childhood Development | |
| Appointments to Agencies, Boards and Commissions | |

| March 26, 2019 Appointments to Agencies, Boards and Commissions | 14 |
|---|----|
| April 30, 2019 New Opportunities for Work Program | 15 |
| Department of Labour and Advanced Education | |
| May 28, 2019 Women's Economic Security in Nova Scotia Department of Labour and Advanced Education, Nova Scotia Advisory Council on the Status of Women, Dalhousie University, Canadian Union of Public Employees Agenda Setting Appointments to Agencies, Boards and Commissions | 17 |
| June 25, 2019 School Breakfast Program Nourish Nova Scotia Appointments to Agencies, Boards and Commissions | 20 |
| July 30, 2019 Appointments to Agencies, Boards and Commissions | 22 |
| August 27, 2019 Appointments to Agencies, Boards and Commissions | 23 |
| APPENDICES | |
| Appendix A – Agency, Board and Commission Appointments (September 2018 – August 2019) | 27 |
| Appendix B – Motions | 33 |
| Appendix C – Documentation | 37 |

FOREWORD & MANDATE

FOREWORD

The report of the Standing Committee on Human Resources is written in accordance with the *Province of Nova Scotia Rules and Forms of Procedure of the House of Assembly.* First, outlining the role of the committee with respect to approving or not approving applications to provincial Agencies, Boards and Commissions. Second, providing a brief summary of witnesses and topics that came before the committee as assigned under the committee's mandate.

MANDATE

Functions of Standing Committees

60(2)(c) the Human Resources Committee is established for the purpose of

- (i) considering matters relative to early childhood development, education, and labour,
- (ii) reviewing and approving or not approving candidates for appointments to agencies, boards or commissions where the Governor in council has, pursuant to an enactment, the sole discretion to make the appointment or where the Governor in Council makes the appointment by choosing from a list of nominees provided to the Governor in Council pursuant to enactment,
- (iii) reviewing and approving or not approving ministerial appointees to agencies, boards or commissions where, pursuant to an enactment, Governor in Council approval is not required, and
- (iv) for purposes of greater clarity and certainty, the Committee shall be guided by the terms of reference set out herein and which form part of this Rule;

TERMS OF REFERENCE

Terms of Reference in Reviewing Agency, Board and Commission Appointments:

 Where Governor in Council approval is required for an appointment to an Agency, Board or Commission, after consideration by Executive Council of a person recommended for appointment to an Agency, Board or Commission, the Clerk of the Executive Council shall submit the name of the person to the Human Resources Committee, on Form "A".

- 2. Prior to making a Ministerial appointment to an Agency, Board or Commission for which Governor in Council approval is not required, a Minister shall submit the name of the name proposed appointee to the Executive Council for consideration. Where the Executive Council recommends the name, the Clerk of the Executive Council shall submit the names of the person to the Human Resources Committee.
- 3. Committee members shall review the name submitted for approval having regard to qualifications of the individual, affirmative action concerns and, where relevant, the regional representativeness of the Agency, Board or Commission.
- 4. The purpose of the committee review is not to replace the function of Government Departments and Ministers in making appointments. Its function is to approve or not approve the name before it, not to consider or recommend alternative names for appointments.
- 5. The following appointments shall not be submitted to the Human Resources Committee for review:
 - (a) appointments of provincial public or civil servants by virtue of their employment (i.e. the Deputy Minister of Finance is an unpaid member of the Lotteries Commission);
 - (b) candidates selected by an open competition and selection process or peer review (i.e. Provincial Judges selected by the Judicial Appointments Committee or employees of Agencies, Boards or Commissions);
 - (c) candidates recommended for appointment to self-regulatory bodies who are elected or recommended by the body (i.e. Nova Scotia Medical Society);
 - (d) candidates recommended for appointment to Hospitals and Universities where the candidate is recommended by the Board of Governors or Director of the institution.
- 6. The Committee may interview a recommended candidate where a majority of members support a motion to interview a particular recommended candidate.
- 7. The Committee shall not hear submissions or representations from anyone not a member of the Committee.
- 8. Meetings of the Committee shall be open to the public unless the Committee by majority vote determines to meet *in camera*.
- 9. The Committee shall meet at least once a month every month of the year irrespective of whether the House of Assembly has been prorogued.
- 10. The Committee shall approve or not approve recommended candidates on the basis of a simple majority.

- 11. The Committee shall make recommendations with respect to every name submitted by Executive Council on the day it appears on the agenda unless a majority of members agree to defer a recommendation to the next meeting.
- 12. Recommendations of the Committee shall be accepted by the Executive Council and the Minister responsible for the appointment.
- 13. The agenda for meetings and a list of recommended candidates and Form "A" will be provided to all members one week in advance.

INTRODUCTION

The Standing Committee on Human Resources, an all-party committee of the House of Assembly, was struck at the beginning of the First Session of the Sixty-Third General Assembly, pursuant to Rule 60(2)(c) of the *Province of Nova Scotia Rules and Forms of Procedure of the House of Assembly*.

MEMBERSHIP

There shall be no more than nine members of the Legislative Assembly appointed to this committee. As of August 31, 2019, the membership of the Human Resources Committee was as follows:

Brendan Maguire, MLA – Chair Halifax Atlantic

Suzanne Lohnes-Croft, MLA – Vice-Chair Lunenburg

Bill Horne, MLA Waverley-Fall River-Beaver Bank

> Hugh MacKay, MLA Chester-St. Margaret's

Rafah DiCostanzo, MLA Clayton Park West Larry Harrison, MLA Colchester-Musquodoboit Valley

> Brad Johns, MLA Sackville-Beaver Bank

Claudia Chender, MLA Dartmouth South

Tammy Martin, MLA Cape Breton Centre

MEMBERSHIP CHANGES

- Brendan Maguire, MLA, replaced Ben Jessome, MLA, as member and Chair of the committee in November 2018.
- Hugh MacKay, MLA, replaced the Hon. Chuck Porter, MLA, in November 2018.
- Lenore Zann, MLA, filled a vacant seat in December 2018. The seat had become vacant when the Hon. Dave Wilson resigned as MLA effective November 2018.
- Tammy Martin, MLA, replaced Claudia Chender, MLA, in December 2018.
- Tim Halman, MLA, filled a vacant seat in June 2019. The seat had become vacant when Alana Paon, MLA left the Progressive Conservative Caucus the previous day.
- Claudia Chender, MLA filled a vacant seat in July 2019. The seat had become vacant when Lenore Zann, MLA, left the NDP Caucus in June 2019.
- Larry Harrison, MLA, replaced Tim Halman, MLA, in July 2019.

PROCEDURES AND OPERATIONS

The Human Resources Committee meets on the last Tuesday of every month in the Committee Room, One Government Place, 1700 Granville Street, Halifax.

AGENCIES, BOARDS AND COMMISSIONS PROCESS

During the First Session of the Fifty-Sixth General Assembly (1993), an amendment was made to Rule 60 of the *Province of Nova Scotia Rules and Forms of Procedure of the House of Assembly.* This amendment increased the mandate of the Standing Committee on Human Resources. The committee has been assigned responsibility to review potential appointments to nearly all government Agencies, Boards and Commissions (ABCs).

Appointment Process

There are two ways in which an appointment can be made to an Agency, Board or Commission. They are as follows:

 Order in Council
 Order in Council appointments require both the Executive Council (Cabinet) and the Lieutenant Governor's approval.

ii. Ministerial

Ministerial appointments are made by the Minister responsible for the Agency, Board or Commission. The appointments are forwarded to the Executive Council (Cabinet) for review.

Since 1993, the Human Resources Committee has been assigned responsibility to review both forms of appointments. The only appointments that the committee will not consider are those excluded by Rule 60(2)(c)(iv)5(a-d) of the mandate contained within the *Province of Nova Scotia Rules and Forms of Procedure of the House of Assembly.*

Agencies, Boards and Commissions come in different forms, ranging from advisory bodies to arms-length Crown corporations, and have different roles, mandates, authorities and jurisdictions.

Number of Agencies, Boards and Commissions

Currently there are 151 active Agencies, Boards and Commissions. There are approximately 736 people currently appointed to ABCs.

Remuneration

The remuneration for Agencies, Boards and Commissions' members varies among different boards. For example, members of the Nova Scotia Credit Union Deposit Insurance Corporation receive renumeration of \$400 per meeting day, plus expenses, and \$200 for additional committee work of less than three hours. The Shubenacadie Canal Commission, however, compensates for expenses only.

Bulk Advertisement

Once every six months a list of upcoming vacancies for all government Agencies, Boards and Commissions is generated. These vacancies are advertised through Communications Nova Scotia according to the Standing Committee on Human Resources' advertising policy (July 23, 1998). In addition, the departments can place ads for individual ABCs when required.

DEPARTMENTAL SCREENING PANELS

Once the individual applications are forwarded to the department, the screening panels are consulted. All appointments, even those being reappointed to a board, must go through the screening panel process. Screening panels are appointed by the individual Ministers to screen all applicants to ABCs to ensure that all candidates are chosen in a fair and equitable manner.

The screening panels are to be made up of volunteers from the community. The members of the screening panels need to have technical expertise, they should represent the stakeholders of those particular ABCs which they oversee and there should be some regional representation within, where appropriate.

The mandate of the Screening Panels, as established by the Executive Council, is as follows:

Screening Panels

Screening panels were established as a matter of discretion. The purpose of screening panels was to establish a mechanism to determine qualified candidates for appointment to ABCs to assist Ministers in the selection of candidates to fill vacancies on ABCs.

Screening panel members are selected by Ministers on the basis of experience in the area of concern to the department, having regard for expertise, regional representation, gender, racial and other affirmative action considerations. Departmental staff assist the Minister in recruiting screening panel members.

Once the screening panel has approved a candidate, his/her application is entered into a pool of candidates from which the Minster may select applicants for appointment. The signed paperwork is then forwarded to the Clerk of the Executive Council. The applications are sent to Cabinet prior to being sent to the Standing Committee on Human Resources.

Once Cabinet approval is obtained, those applications that the Human Resources Committee is mandated to approve or not approve are sent to the Legislative Committees Office and placed on the Standing Committee on Human Resources' agenda.

The material is received no later than the Friday, eleven calendar days prior to the scheduled Human Resources Committee meeting. The material is distributed to all committee members on the Tuesday, one week in advance of the meeting, as dictated by the *Province of Nova Scotia Rules and Forms of Procedure of the House of Assembly.*

If the appointments are approved, the material is returned to the Executive Council Office. If the appointments are not approved, the material is also returned to the Executive Council Office, whereupon it will be returned to the appropriate department with a letter explaining the circumstances surrounding the rejection.

See Appendix A for the list of all the appointments to Agencies, Boards and Commissions that have been approved, not approved, stood or withdrawn by the Standing Committee on Human Resources from September 2018 to August 2019.

NOTICES, TRANSCRIPTS AND REPORTS

NOTICES

Notices of committee meetings are sent to all members of the committee, caucus office staff, legislative staff and Communications Nova Scotia. The notices are also posted in Province House and are on the Nova Scotia Legislature web site at the following address: http://nslegislature.ca/index.php/calendar

TRANSCRIPTS

Transcripts of the Human Resources Committee meetings are available from the Legislative Library in Province House, the Legislative Committees Office, or on the Human Resources Committee web page at the following address:

https://nslegislature.ca/legislative-business/committees/standing/human-resources/archive/human-resources

REPORTS

All reports of the Standing Committee on Human Resources are compiled by the Legislative Committees Office and forwarded to committee members for consideration. Upon completion of the review and approval of the report, the Chair tables the report with the Speaker of the House of Assembly or with the Clerk of the House of Assembly.

Distribution of the report is as follows:

To the Speaker and the Clerk of the House of Assembly, committee members, all witnesses who appeared before the committee, the Nova Scotia Legislative Library, caucus offices and the media. This report is available to the general public upon request from the Legislative Committees Office, and is available on the Human Resources Committee web page at the following address: <u>https://nslegislature.ca/legislative-business/committees/standing/human-resources/reports</u>

RESEARCH MATERIAL

Research material for the Human Resources Committee is compiled by the Legislative Library in consultation with the committee clerk and distributed to members by the committee clerk. Reference material is provided to members and caucus staff prior to the meeting date. A copy of this material is also made available to the witnesses appearing before the committee, to the Legislative Library in Province House and to Hansard Reporting Services.

ACKNOWLEDGEMENTS

The committee wishes to extend its gratitude to all witnesses for their time and co-operation. Special appreciation is extended to the Legislative Committees Office; Hansard Reporting Services; Legislative Television and Broadcast Services; and the Nova Scotia Legislative Library. Standing Committee on Human Resources Annual Report 2019

PUBLIC HEARINGS

APPOINTMENTS TO AGENCIES, BOARDS AND COMMISSIONS

WITNESSES

There was no witness present at this meeting.

MATTERS OF DISCUSSION

The purpose of this meeting was to consider appointments to Agencies, Boards and Commissions.

COMMITTEE BUSINESS

The committee reviewed two sets of appointments to Agencies, Boards and Commissions:

- First set (sent to members Tuesday, Sept. 18, 2018).
 - All confirmed.
- Second set (sent to members Wednesday, Sept. 19, 2018).
 - Correspondence was received from the Minister of Education and Early Childhood Development on Sept. 19, requesting that the committee waive the usual notice period in order to approve an additional set of ABCs – i.e., appointments to the Provincial Advisory Council on Education (PACE). There was a second letter from the Minister, received and distributed to members on Sept. 24, outlining the compensation to PACE members.
 - A motion was made:
 - [that the committee] waive the notice period and move forward with accepting the recommendations.
 - Moved by Suzanne Lohnes-Croft, MLA
 - Motion defeated
- At the suggestion of Mr. Orrell, members discussed holding a second meeting to consider the PACE appointments, after the 7-day notice period was complete. After some discussion, the committee agreed to meet on Thursday, Sept. 27, 2018 at 11:00 am for this purpose.

Since the 1st Session of the Sixty-Third General Assembly of the House was prorogued on September 6, all existing committee business was dissolved, unless the committee agreed unanimously to proceed with it during the 2nd Session. Therefore, the committee revisited two decisions made during the previous session:

• The committee agreed to continue with the process of completing its 2018 Annual Report. The Chair reminded members they had received a first draft of the report, and asked them to submit their comments to the clerk by Friday, September 28. • The committee agreed to continue with its plan to invite a representative of the Executive Council Office to its October 30 meeting, to provide an informal refresher on the ABCs appointments process and to answer members' questions.

The Chair noted the committee would hold an agenda-setting at its October 30 meeting, and asked members to submit their proposed topics to the clerk by Tuesday, October 16.

DOCUMENTATION

APPOINTMENTS TO AGENCIES, BOARDS AND COMMISSIONS

September 27, 2018

WITNESSES

There was no witness present at this meeting.

MATTERS OF DISCUSSION

The purpose of this meeting was to consider appointments to Agencies, Boards and Commissions.

COMMITTEE BUSINESS

The committee reviewed appointments to Agencies, Boards and Commissions. All appointments were approved.

DOCUMENTATION

AGENDA SETTING

WITNESSES

There was no witness present at this meeting.

MATTERS OF DISCUSSION

The purpose of this meeting was to consider appointments to Agencies, Boards and Commissions, and to set the committee's agenda of witnesses for the coming year.

COMMITTEE BUSINESS

The committee reviewed appointments to Agencies, Boards and Commissions. All appointments were approved.

An agenda-setting session was held. Motions were introduced to invite:

Liberal topics:

- [Nova Scotia Office of] Immigration on the Atlantic Immigration Pilot; Department of Labour and Advanced Education and the Nova Scotia Apprenticeship Agency on the New Opportunities for Work Program; and the Department of Labour and Advanced Education on the Connector Program.
 - Moved by Suzanne Lohnes-Croft, MLA
 - Motion carried

Progressive Conservative topics:

- Carmelle d'Entremont, Vice-President of People and Organizational Development with the Nova Scotia Health Authority, on Recruitment Strategies Within the NSHA; Laura Lee Langley, Commissioner of the Public Service Commission, on Succession Planning in the Public Service; and the Department of Education and Early Childhood Development [on] Recruiting Childhood Educators in the 21st Century.
 - Moved by Alana Paon, MLA

Some discussion followed. Noting that the committee would normally accept only two topics from the Progressive Conservative caucus, some Liberal members recommended that the Nova Scotia Health Authority topic be dropped from this motion, and referred to the House of Assembly's Health Committee, which was expected to be formally struck in the near future. An amendment to the motion was introduced:

- To accept Succession Planning in the Public Service and Recruiting Childhood Educators in the 21st Century as the two Progressive Conservative caucus topics.
 - Paraphrased by the Chair from general discussion
 - Amendment accepted
 - Amended motion carried

New Democratic Party topics:

- The Department of Labour and Advanced Education, Dr. Karen Foster from Dalhousie University, and Angella MacEwan, an economist from CUPE, on Women's Economic Security in Nova Scotia.
 - Moved by Lisa Roberts, MLA

An amendment was proposed:

- To add Stephanie MacInnis-Langley, executive director at the Nova Scotia Advisory Council on the Status of Women.
 - Amendment moved by Hugh MacKay, MLA
 - o Amendment accepted by consensus
 - \circ Amended motion carried

Other Business:

Because the committee's regular meeting day would fall on Christmas Day in December 2018, the committee agreed by consensus to reschedule its December meeting to Tuesday, December 11, from 1:30 to 3:30 pm.

DOCUMENTATION

APPOINTMENTS TO AGENCIES, BOARDS AND COMMISSIONS

WITNESSES

There was no witness present at this meeting.

MATTERS OF DISCUSSION

The purpose of this meeting was to consider appointments to Agencies, Boards and Commissions.

COMMITTEE BUSINESS

The committee reviewed appointments to Agencies, Boards and Commissions. All appointments were approved.

Members discussed an earlier plan to invite staff from the Executive Council Office to sit in on a meeting on an informal basis to discuss the process of appointments to Agencies, Boards and Commissions. The plan had been postponed while committee memberships were in a period of transition. Now that most of the new members were in place, it was proposed that the plan be renewed for the next meeting, on December 11. A witness was already scheduled to appear at that meeting – Laura Lee Langley, on behalf of the Public Service Commission – but it was suggested the committee could also hear from Executive Council staff at the same meeting. A motion was introduced:

- On our next meeting day, December 11th, we have the witness Laura Lee Langley as well as guests from the Executive Council [Office] to be able to answer any questions that we may have regarding the [ABCs appointment] process moving forward with the Standing Committee on Human Resources.
 - Moved by: Alana Paon, MLA
 - Motion carried.

DOCUMENTATION

SUCCESSION PLANNING IN THE PUBLIC SERVICE

WITNESSES

Public Service Commission Laura Lee Langley, Commissioner Rollie King, Associate Deputy Minister – Labour Relations

MATTERS OF DISCUSSION

Laura Lee Langley discussed data on employees retiring from the civil service, and efforts by the Public Service Commission (PSC) to attract and retain younger workers to take their place.

Of approximately 10,300 full-time provincial government employees, nearly 2,000 are currently eligible to retire, and another 1,000 will be eligible over the next three years. Most of them have said they plan to work past their retirement dates, however, mainly for financial reasons. The average retirement age is 61 years, with an average of 24 years of service. This falls in the mid-range of other Canadian jurisdictions. Over the past five years, the average number of employees retiring from the Nova Scotia civil service has been 375 per year; the trend has not grown over those years.

The PSC's Younger Worker Initiative is a concentrated effort to recruit and retain workers aged 35 and younger. Between April 1 and October 31, 2018, the province has hired 833 younger workers. About 30 per cent of those people were hired to permanent full-time jobs. A specialized recruitment and selection unit has networked with post-secondary institutions, held the province's first Annual Government Career Fair, and scrutinized the competitive process to ensure equity and fairness.

To retain workers, the PSC measures their level of engagement through its annual survey, How's Work Going? Ms. Langley noted the overall score in 2017 was only 57 per cent, and outlined some measures the PSC is taking to address that, such as creating an Associate Deputy Ministers' Framework on Innovation, and establishing an executive director lead within the system. In response to employees' concerns about communication, the PSC has established a Director of Internal Communication, developed a network of internal communications champions, and launched The HUB intranet site for employees. It has also launched a public campaign to recognize civil servants and their work. The PSC has enhanced its Learning and Development programs and has launched Be the Change, a year-long initiative focused on pride in the public service.

COMMITTEE BUSINESS

The committee reviewed appointments to Agencies, Boards and Commissions. All appointments were approved.

Janice Brown, Senior Corporate Policy Analyst in the Executive Council Office, gave a brief PowerPoint presentation on the ABCs appointments process and answered members' questions. She walked members through the steps in the process, including the roles of the ECO, individual Ministers and departments, screening panels, and the Human Resources Committee. She also discussed timelines, recruitment campaigns and the kinds of appointments that must be sent through the Human Resources Committee for approval.

DOCUMENTATION

The following information was requested by the committee and has been received from the Public Service Commission:

• "Do you have a breakdown of where those younger employees are actually being placed on a full-time basis?"

The following information was requested by the committee and has been received from the Executive Council Office:

- "There are an awful lot of municipalities that haven't brought forward representatives or appointments to [Police (RCMP) Advisory Boards]. Is there a reason why there are so many vacancies? Do we know?"
- "There are no members on [the] Youth Advisory Council. Can you shed some light on whether this council actually still exists and if it still reports to the Premier under the auspices of the Executive Council Office? If so, why are all the seats vacant?"

ATLANTIC IMMIGRATION PILOT

WITNESSES

Nova Scotia Office of Immigration

Tracey Taweel, Chief Executive Officer Suzanne Ley, Executive Director

MATTERS OF DISCUSSION

The province shares responsibility for immigration with the federal government, which has the greater share of funding and control. While the federal government takes the lead on issues of residency and work permits, the province focuses on liaising with employers and endorsing qualified immigrants to fill their needs. Ms. Taweel outlined the roles of various federal and provincial immigration programs, with particular focus on the Atlantic Immigration Pilot (AIP). This three-year program was launched in March 2017, as part of the federal Atlantic Growth Strategy. Its aim is to fill persistent labour gaps by matching employers with skilled immigrants.

After a slow start in 2017, Nova Scotia's AIP saw much better results in 2018. In total, between March 2017 and November 2018, the AIP designated 737 employers (40% outside Halifax County), and endorsed 1,073 immigrant employees.

COMMITTEE BUSINESS

The committee reviewed appointments to Agencies, Boards and Commissions. All appointments were approved.

Correspondence was received from the Department of Labour and Advanced Education regarding appointments to Canada-Nova Scotia Offshore Area Occupational Health and Safety Advisory Council. Accepted without comment.

DOCUMENTATION

The following information was requested by the committee and received from the Nova Scotia Office of Immigration:

- "I just have a question about the map that was put up earlier. I have a tough time looking at maps that don't have an index, and I'm just wondering if you could give me some indication of what these multi-coloured dots and circles represent."
- "The number I was quoting was on this page here [of the PowerPoint presentation], and it says 1,073 people have been endorsed; 872 of them in 2018. I'm just curious of those 1,073 people, do we know how many of them are health care professionals?"

RECRUITING CHILDHOOD EDUCATORS IN THE 21ST CENTURY

February 26, 2019

WITNESSES

Department of Education and Early Childhood Development

Cathy Montreuil, Deputy Minister Denise Stone, Acting Executive Director, Early Childhood Development Suzanne Cirtwill, Manager, Workforce Development

MATTERS OF DISCUSSION

Background:

In 2017, the provincial government introduced the Nova Scotia Pre-primary Program. It gives families of four-year-olds the option to enroll their child in a free early learning program the year before they start school. It opened the second phase of pre-primary locations in September 2018, and as of February 2019 the program is available in 143 school communities, has supported more than 3,000 four-year-olds, and has created 411 early childhood education jobs across the province. The program is on schedule to be fully implemented province-wide by September 2020.

The Pre-primary Program is only one of the programs that support children and families in Nova Scotia. There is a strong regulated child care sector in the province that provides care, support, early learning and development each year to thousands of children from infancy up to 12 years of age, and to their families.

In 2018-19, the province invested \$103 million in Nova Scotia's early years system. This includes \$24 million to support the Pre-primary Program and about \$67 million annually that goes directly to the regulated child care sector to support wages, staffing, grants, the provision of high-quality inclusive programs and reducing the cost for families.

Recruitment and Retention:

The early childhood education sector across Canada has faced recruitment and retention challenges since the 1990s. In Nova Scotia, the Department of Education and Early Childhood Development has worked with the sector and other partners to increase the number and quality of early childhood educators, and to help employers address their labour force challenges. Recent efforts have included:

- Conducted a local marketing campaign to attract Nova Scotians with backgrounds in early childhood education who are not currently working in the field.
- Helped current and potential early childhood educators gain access to quality training, education and financial support.
- Worked on a process for recognition of prior learning.

- In partnership with the Department of Labour and Advanced Education and the Nova Scotia Community College, invested \$1.45 million in July 2018 to add 135 ECE training seats.
- Invested \$166,000 to create a temporary tuition support program for Nova Scotians who attend an ECE training program at one of the three approved private career colleges in the province.
- In Fall 2018, allocated almost \$348,000 for a bursary program promoting cultural representation in early childhood education for Nova Scotians from Indigenous, African Nova Scotian or immigrant communities.
- Invested \$172,000 in tuition reductions for students studying in a French-language early childhood education program at Université Sainte-Anne.
- Announced a new pilot program in partnership with Mi'kmaw Kina'matnewey and the NSCC to deliver an early childhood education training program that will incorporate Mi'kmaw language, culture and perspectives.

Focus for 2019:

- To modernize training by re-engaging with training institutions to build on the work already started.
- To strengthen the capacity of employers to support early childhood educators by reviewing and researching wages, working conditions and funding models
- To enhance the profession through life-long learning opportunities.

COMMITTEE BUSINESS

The committee reviewed appointments to Agencies, Boards and Commissions. All appointments were approved.

Members were reminded that the March 26 meeting will be for ABCs only, if the House is sitting.

DOCUMENTATION

APPOINTMENTS TO AGENCIES, BOARDS AND COMMISSIONS

March 26, 2019

WITNESSES

There was no witness present at this meeting.

MATTERS OF DISCUSSION

The purpose of this meeting was to consider appointments to Agencies, Boards and Commissions.

COMMITTEE BUSINESS

The committee reviewed appointments to Agencies, Boards and Commissions. All appointments were approved.

DOCUMENTATION

NEW OPPORTUNITIES FOR WORK PROGRAM

April 30, 2019

WITNESSES

Department of Labour and Advanced Education Duff Montgomerie, Deputy Minister Nancy Hoddinott, Senior Executive Director of Skills and Learning

St. Francis Xavier University

Jaime Smith, Executive Lead, Centre for Employment Innovation

MATTERS OF DISCUSSION

Witnesses discussed New Opportunities for Work (NOW), a provincially funded program conducted through the Centre for Employment Innovation at St. Francis Xavier University, in partnership with a number of community groups. Announced in March 2017, the program aims to bridge the gap between underrepresented workers and employers who need skilled workers.

The NOW program increases the labour force participation of groups including First Nations, African Nova Scotians, visible minorities, Nova Scotians on Employment Support and Income Assistance, people with disabilities, and workers older than 55.

NOW provides education and training to employees, and places them in full-time jobs for two years with a wage of at least \$15 an hour. The employers receive a 70% wage subsidy to a maximum of \$10.50 per hour. Additional supports are provided to workers and employers to strengthen a culture of diversity and inclusion.

The program's goal was to place 150 individuals in jobs. To date, it has placed 167.

COMMITTEE BUSINESS

The Chair noted there were no appointments to agencies, boards or commissions to approve at this meeting, but he had been assured by the Executive Council Office there would be a full slate ready for the May 28 meeting.

The committee discussed extending the length of its May 28 meeting to allow for agenda-setting, in addition to hearing from witnesses and approving ABCs. A motion was made:

- [T]hat the May meeting be scheduled for 10:00 am until 12:30 pm to allow for ABCs and agenda-setting.
 - Moved by Lisa Roberts
 - \circ Motion carried.

Standing Committee on Human Resources Annual Report 2019

DOCUMENTATION

No documents were requested at this meeting.

WOMEN'S ECONOMIC SECURITY IN NOVA SCOTIA and AGENDA SETTING M

May 28, 2019

WITNESSES

Nova Scotia Advisory Council on the Status of Women Stephanie MacInnis-Langley, Executive Director

Canadian Union of Public Employees Angella MacEwen, Economist

<u>Dalhousie University</u> Karen Foster, Associate Professor, Department of Sociology and Social Anthropology

<u>Department of Labour and Advanced Education</u> Tracey Barbrick, Associate Deputy Minister Cynthia Yazbek, Senior Executive Director, Labour Services

MATTERS OF DISCUSSION

All five witnesses covered the issue of Women's Economic Security in Nova Scotia in some depth. Much of the discussion was summarized by Tracey Barbrick, Associate Deputy Minister of the Department of Labour and Advanced Education, as follows:

- Women's labour force participation is steadily increasing.
- Women have achieved great progress in educational attainment and are more likely to complete post-secondary education than men.
- The unemployment rate for women is lower than it is for men.

Despite these positive trends, challenges remain:

- Women are more likely to have part-time and precarious jobs.
- Women are underrepresented in science, technology, engineering and math (STEM) jobs, and in management.
- Women on average spend more time on unpaid work than men.
- The wage gap between men and women has narrowed but it persists.

Witnesses discussed various efforts, by government and others, to close those gaps: addressing campus and domestic violence, updating rules around parental leave and critical illness caregiving leave, helping women pursue careers in which they are under-represented through target programs and bursaries, and monitoring recent legislative changes in other jurisdictions on issues such as pay equity legislation and reducing workplace harassment.

COMMITTEE BUSINESS

The committee reviewed appointments to Agencies, Boards and Commissions. All appointments were approved.

An agenda-setting session was held. Motions were introduced to invite:

NDP topic:

- Executive Director of African Canadian Services, Executive Director of Mi'kmaq Services and Department of Education and Early Childhood Development on Achievement Gap in Education
 - Moved by Lisa Roberts, MLA
 - Motion carried

Liberal topics:

- Department of Education and Early Childhood Development, Deputy Minister and support, on Inclusive Education; Department of Education and Early Childhood Development, Deputy Minister and support, on Pre-Primary; and Nourish Nova Scotia on the School Breakfast Program.
 - Moved by Rafah DiCostanzo, MLA
 - Motion carried

Progressive Conservative topics:

- Tracey Taweel, Chief Executive Officer of Office of Immigration on Recruiting Continuing Care Assistants; Carmelle d'Entremont, Vice President of People and Organizational Development on Recruitment Strategies Within the NSHA.
 - Moved by Brad Johns, MLA
 - Motion defeated
- Tracey Taweel, Chief Executive Officer of Office of Immigration on Foreign Certified Professionals Finding Work in their Trained Fields; and Tracey Taweel, Chief Executive Officer of Office of Immigration on Recruiting Continuing Care Assistants.
 - Moved by Brad Johns, MLA
- Amendment: to include officials from the Department of Labour and Advanced Education in the meeting on Foreign Certified Professionals finding work in their trained fields.
 - Moved by Bill Horne, MLA
 - Amendment approved.
 - Amended motion approved.

After the amended motion passed, the committee agreed by consensus to add officials from the Department of Health and Wellness to the meeting on Recruiting Continuing Care Assistants.

DOCUMENTATION

SCHOOL BREAKFAST PROGRAM

WITNESSES

Nourish Nova Scotia

Margo Riebe-Butt, Executive Director Aimee Gasparetto, Senior Food Coordinator at the Ecology Action Centre & Nourish Board Member Heather Morse, Former Principal, Annapolis Valley Regional Centre for Education & Nourish Board Member

MATTERS OF DISCUSSION

Nourish Nova Scotia is a registered non-profit organization that partners with the Nova Scotia government to provide healthy eating programs in schools.

Formal breakfast programs have been in Nova Scotia schools since the mid-1990s, funded by a patchwork of contributors. In 2005, the province began investing \$750,000 per year in breakfast programs for grades Primary to 6. A few years later, funding opened up to include all grades. In 2018, funding for breakfast programs was increased to \$1.7 million. The funding comes through the Department of Health and Wellness, and is distributed via the Nova Scotia Health Authority. It accounts for about 25 per cent of funds required to sustain the programs; for the rest, school communities work with local businesses, service groups, charitable sectors and their own fundraising.

Nourish Nova Scotia was formed in 2012 because stakeholders wanted to create an entity independent of government, but aligned in purpose – one that could raise funds independently and issue charitable receipts.

In 2019, Nourish Nova Scotia reports that 94 per cent of public schools offer a universally accessible school breakfast program, most running five days a week. Almost 38,000 Nova Scotia students access their breakfast program on any given school day, served by more than 4,000 volunteers.

Programs are owned and operated in the school communities. They are volunteer driven, universally accessible and offered at no cost to students or their families. Programs are intentionally diverse and are designed to meet local needs and conditions: from hot sit-down breakfasts, to grab-and-go, to continental buffet and classroom baskets. Regardless of the delivery model, provincial best practice standards are in place to guide program operations.

A key best practice standard is universality, meaning all students are welcomed into the breakfast program. Research has shown that school food programs targeting specific groups of students – based on economic factors, for instance – experience lower participation rates, because students

and parents feel a stigma. But children come to school hungry for many reasons, ranging from long bus rides, early morning band or sport practices, busy family routines, household food insecurity or simply not being hungry when they first wake up.

Regardless of the reason, in order to learn and focus in the classroom, children need food to fuel their minds and bodies. Research demonstrates that students who eat breakfast at school perform better academically, behave better, attend class more regularly, participate more readily in class and show improved concentration.

Moreover, by taking part in the breakfast programs, often as volunteers themselves, all children can learn lessons about the value of eating together as a social act, and about growing, preparing and eating healthy food.

COMMITTEE BUSINESS

The committee reviewed appointments to Agencies, Boards and Commissions. All appointments were approved.

Clarification: The clerk noted that in the committee's May 28 meeting, members had asked about the titles of two people who were appointed to the Nova Scotia Municipal Finance Corporation as "Member, UNSM Rep." The clerk later spoke with staff at the Executive Council Office, who said that as of May 28, the Union of Nova Scotia Municipalities (UNSM) was in the process of changing its name to the Nova Scotia Federation of Municipalities, and had already started using the name, but the change had not yet legally taken effect. So the appointments approved in the May 28 meeting were correct.

The Chair noted that in keeping with its usual practice, the committee would not hear from witnesses in July or August. It would meet only to consider appointments to ABCs.

DOCUMENTATION

APPOINTMENTS TO AGENCIES, BOARDS AND COMMISSIONS

WITNESSES

There was no witness present at this meeting.

MATTERS OF DISCUSSION

The purpose of this meeting was to consider appointments to Agencies, Boards and Commissions.

COMMITTEE BUSINESS

The committee reviewed appointments to Agencies, Boards and Commissions. All appointments were approved.

In its May 28 agenda-setting, the committee had passed a motion to invite Tracey Taweel, CEO of the Nova Scotia Office of Immigration, to two meetings as a witness. Since Kelliann Dean was subsequently appointed to that position, the committee agreed by consensus to invite the current CEO to both meetings, instead.

DOCUMENTATION

APPOINTMENTS TO AGENCIES, BOARDS AND COMMISSIONS

August 24, 2019

WITNESSES

There was no witness present at this meeting.

MATTERS OF DISCUSSION

The purpose of this meeting was to consider appointments to Agencies, Boards and Commissions.

COMMITTEE BUSINESS

The committee reviewed appointments to Agencies, Boards and Commissions. All appointments were approved.

DOCUMENTATION

No documents were requested.

Standing Committee on Human Resources Annual Report 2019

APPENDICES

APPENDIX A – AGENCY, BOARD AND COMMISSION APPOINTMENTS SEPTEMBER 2018 – AUGUST 2019

| DEPARTMENT / AGENCY, BOARD OR COMMISSION | TITLE | APPROVAL DATE | |
|--|--|-----------------|--|
| DEPARTMENT OF AGRICULTURE | | | |
| Crop and Livestock Insurance Commission | | | |
| Dr. Robert Prange | Member | 2018-09-25 | |
| Veterinary Medical Association Council, N | <u>ova Scotia</u> | | |
| Heather Rix | Member | 2018-09-25 | |
| Weed Control Advisory Committee | | | |
| L. James (Jim) Crooker | Member (NSFA) | 2019-05-28 | |
| Keith Fuller | Member (AAFC) | 2018-10-30 | |
| Angela Gourd | Member and Secretary (Department of Agricultu | re) 2019-05-28 | |
| Rick Hoeg | Member (Department of Agriculture) | 2018-10-30 | |
| Dr. Scott White | Member (Dalhousie University Agricultural Camp | ous) 2018-10-30 | |
| DEPARTMENT OF BUSINESS | | | |
| Develop Nova Scotia Limited, Board of Dir | ectors | | |
| Lori Burke | Director | 2019-01-29 | |
| Maurice Fares | Director | 2019-01-29 | |
| Chrystal Fuller | Director | 2019-01-29 | |
| Stephen Slauenwhite | Director | 2019-01-29 | |
| Ronald Smith | Director | 2019-01-29 | |
| DEPARTMENT OF COMMUNITIES, CULTURE AND HERITAGE | | | |
| Arts Nova Scotia Board | | | |
| Jack Chen | Member | 2019-05-28 | |
| Device Authority Decad New Costs | | | |
| Boxing Authority Board, Nova Scotia Carmelita Cechetto-Shea | Member | 2019-06-25 | |
| | | | |
| Aaron Kinch | Member | 2019-06-25 | |
| Lori Peters | Member | 2019-06-25 | |
| Heritage Property, Advisory Council on | | | |
| Miranda Romkey | Member | 2019-02-26 | |
| Library Decad Acar 11 M H D 1 | | | |
| Library Board, Annapolis Valley Regional | | | |
| Colin Bowers | Member | 2019-03-26 | |
| Library Board, Cumberland Regional | | | |
| Dale Fawthrop | Member | 2019-01-29 | |
| Amanda-Leigh MacLeod | Member | 2019-01-29 | |
| | - | | |

Museum Board of Governors, Nova Scotia

| Public Archives, Advisory Board of the James MorrisonMember, Recommended2019-08-27Sandra TozeMember, Recommended2019-08-27Sherbrooke Restoration Commission Clarence HumberMember, Recommended2019-08-27Charence HumberMember2019-02-26DEPARTMENT OF COMMUNITY SERVICESProvincial Rep2019-05-28Alian FarrellProvincial Rep2018-09-25Mo'min AlzyoudProvincial Rep2018-09-25Housing Authority, Metropolitan Mo'min AlzyoudProvincial Rep2018-09-25Nosing Authority, Western Region Wayne HysonProvincial Rep2018-09-25Housing Authority, Western Region Wayne HysonProvincial Rep2018-09-25Nofins Althority, Western Region Wayne HysonProvincial Rep2018-09-25Preston Area Housing Fund Board of Directors Nayo UpshawMember2018-09-25DEPARTMENT OF EDUCATION AND Member2018-09-252018-09-25Christen Area Housing Fund Board of Directors Nayo UpshawMember, Antigonish-Guysborough Member2019-07-30Catherine Hartling Member Antigonish-Guysborough Member at Large2018-09-252019-07-30Provincial Advisory Council on Education Clatherine Hartling MemberMember 2018-09-272018-09-27Arthy Beals MentherMember 2018-09-272018-09-27Michael Drew Member2018-09-272018-09-27Michael Drew MemberMember2018-09-27Michael Drew Michael DrewMember2018-09-27Michael Drew Michael | Sharon Haley-Mancini Reginald N. Johnston Katherine MacLellan Erin Murphy | Member Member Member Member | 2019-03-26 2019-03-26 2019-03-26 2019-03-26 |
|---|--|--------------------------------------|--|
| Clarence HumberMember2019-02-26DEPARTMENT OF COMMUNITY SERVICESHousing Authority, Cape Breton Island Peter DeVOlfProvincial Rep2019-05-28Allan FarrellProvincial Rep2018-09-25Housing Authority, Metropolitan Mo'min AlzyoudProvincial Rep2018-09-25Housing Authority, Metropolitan Mo'min AlzyoudProvincial Rep2018-09-25Heather RixProvincial Rep2018-09-25Kathryn ToopeProvincial Rep2018-09-25William CarrollProvincial Rep2018-09-25Wayne HysonProvincial Rep2018-09-25Kings Regional Rehabilitation Centre, Boart of Management Jennifer CollishawMember2018-09-25Preston Area Housing Fund Board of Directres Rhonda Johnson Nayo UpshawMember2018-09-25DEPARTMENT OF EDUCATION AND EXRLY CHILDHOOD DEVELOPMENT2019-07-302019-07-30Augu UpshawMember2019-07-302019-07-30Augu UpshawMember2018-10-302018-10-30Lilen Venner-HiltzMember2018-10-302018-10-30Lilen Venner-HiltzMember2018-09-272018-10-30Vichael DrewMember2018-09-272018-09-27Kitchael DrewMember2018-09-272018-09-27Vichael DrewMember2018-09-272018-09-27Christopher GilhamMember2018-09-27Vichael DrewMember2018-09-27Vichael DrewMember2018-09-27Vichael DrewMember2018 | James Morrison | - | |
| Housing Authority, Cape Breton IslandPeter DeWolfProvincial Rep2019-05-28Allan FarrellProvincial Rep2018-09-25Housing Authority, MetropolitanMo'min AlzyoudProvincial RepMo'min AlzyoudProvincial Rep2018-09-25Heather RixProvincial Rep2018-09-25Kathryn ToopeProvincial Rep2018-09-25William CarrollProvincial Rep2018-09-25Wayne HysonProvincial Rep2018-09-25Kings Regional Rehabilitation Centre, Board of Management2018-09-25Jennifer CollishawMember2018-09-25Preston Area Housing Fund Board of Directors2018-09-25Rhonda JohnsonMember2018-09-25Nayo UpshawMember2018-09-25DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENT2019-07-30Anyo UpshawMember, Antigonish-Guysborough2019-07-30Nayo UpshawMember at Large2019-07-30Didy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Ellen Venner-HiltzMember2018-09-27Michael DrewMember2018-09-27Michael DrewMember2018-09-27Match DrewMember2018-09-27Nichael DrewMember2018-09-27Nichael DrewMember2018-09-27Nichael DrewMember2018-09-27Nichael DrewMember2018-09-27Nichael DrewMember2018-09-27Nichael Drew | | Member | 2019-02-26 |
| Peter DeWolf Allan FarrellProvincial Rep Provincial Rep2019-05-28 2018-09-25Housing Authority, Metropolitan Morini AlzyoudProvincial Rep 2018-09-252018-09-25 2018-09-25Heather RixProvincial Rep Provincial Rep2018-09-25 2019-05-28Housing Authority, Western Region William CarrollProvincial Rep | DEPARTMENT OF COMMUNITY SEF | RVICES | |
| Allan FarrellProvincial Rep2018-09-25Housing Authority, MetropolitanMo'min AlzyoudProvincial Rep2018-09-25Heather RixProvincial Rep2018-09-25Kathryn ToopeProvincial Rep2018-09-25Husing Authority, Western RegionProvincial Rep2018-09-25William CarrollProvincial Rep2018-09-25Wayne HysonProvincial Rep2018-09-25Kings Regional Rehabilitation Centre, Board of Management2018-09-25Jennifer CollishawMember2018-09-25Preston Area Housing Fund Board of Directors2018-09-25Rhonda JohnsonMember2018-09-25Nayo UpshawMember2018-09-25DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENT2019-07-30Atlantic Provinces Special Education, Authority, Board of Directors of the2018-09-25Judy ElliotMember2018-10-30Provincial Advisory Council on EducationMember2018-10-30Leine Venner-HiltzMember2018-10-30Vernicial Advisory Council on Education2018-09-27Archy BealsMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Natasaya KennedyMember2018-09-27Nastasya KennedyMember2018-09-27Nastasya KennedyMember2018-09-27Nastasya KennedyMember2018-09-27Nastasya KennedyMember2018-09-27Nastasya KennedyMember2018-0 | Housing Authority, Cape Breton Island | | |
| Housing Authority, MetropolitanMo'min AlzyoudProvincial Rep2018-09-25Mathority, ToopeProvincial Rep2018-09-25Kathryn ToopeProvincial Rep2018-09-25Muilliam CarrollProvincial Rep2018-09-25Wayne HysonProvincial Rep2018-09-25Kings Regional Rehabilitation Centre, Board of Management2018-09-25Jennifer CollishawMember2018-09-25Preston Area Housing Fund Board of Directors2018-09-25Rhonda JohnsonMember2018-09-25Nayo UpshawMember2018-09-25DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENT2018-09-25Arican-Canadian Education, Council on Catherine HartlingMember, Antigonish-Guysborough2019-07-30Ayo UpshawMember, Antigonish-Guysborough2019-07-30Ayo UpshawMember2018-10-30Ellen Venner-HiltzMember2018-10-30Udy ElliotMember2018-10-30Provincial Advisory Council on EducationMember2018-09-27Archy BealsMember2018-09-27Michael DrewMember2018-09-27Michael DrewMember2018-09-27Archy BealsMember2018-09-27Nichael DrewMember2018-09-27Nichael DrewMember2018-09-27Nichael DrewMember2018-09-27Nichael DrewMember2018-09-27Nichael DrewMember2018-09-27Nichael DrewMember2018-09-27 | | - | |
| Mo'min AlzyoudProvincial Rep2018-09-25Heather RixProvincial Rep2018-09-25Kathryn ToopeProvincial Rep2018-09-25Housing Authority, Western Region2018-09-25William CarrollProvincial Rep2018-09-25Wayne HysonProvincial Rep2018-09-25Kings Regional Rehabilitation Centre, Board of Management2018-09-25Jennifer CollishawMember2018-09-25Preston Area Housing Fund Board of Directors2018-09-25Rhonda JohnsonMember2018-09-25Nayo UpshawMember2018-09-25DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENT2019-07-30Ayo UpshawMember, Antigonish-Guysborough2019-07-30Autantic Provinces Special Education Authority, Board of Directors of the Judy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on EducationMember2018-10-30Provincial Advisory Council on EducationMember2018-09-27Michael DrewMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27 | Allan Farrell | | 2018-09-25 |
| Mo'min AlzyoudProvincial Rep2018-09-25Heather RixProvincial Rep2018-09-25Kathryn ToopeProvincial Rep2018-09-25Housing Authority, Western Region2018-09-25William CarrollProvincial Rep2018-09-25Wayne HysonProvincial Rep2018-09-25Kings Regional Rehabilitation Centre, Board of Management2018-09-25Jennifer CollishawMember2018-09-25Preston Area Housing Fund Board of Directors2018-09-25Rhonda JohnsonMember2018-09-25Nayo UpshawMember2018-09-25DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENT2019-07-30Ayo UpshawMember, Antigonish-Guysborough2019-07-30Autantic Provinces Special Education Authority, Board of Directors of the Judy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on EducationMember2018-10-30Provincial Advisory Council on EducationMember2018-09-27Michael DrewMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27 | Housing Authority, Metropolitan | | |
| Kathryn ToopeProvincial Rep2019-05-28Housing Authority, Western Region William Carroll Wayne HysonProvincial Rep Provincial Rep2018-09-25 2018-09-25Kings Regional Rehabilitation Centre, Board of Management Jennifer CollishawMember2018-09-25Preston Area Housing Fund Board of Directors Rhonda Johnson Nayo UpshawMember2018-09-25DEPARTMENT OF EDUCATION AND Catherine Hartling Nayo UpshawMember2019-07-30 2019-07-30Catherine Hartling Judy Elliot Ellen Venner-HiltzMember, Antigonish-Guysborough Member at Large2018-10-30 2019-07-30 2019-07-30Provincial Advisory Council on Education, Kichael DrewMember2018-09-27 2018-09-27Michael DrewMember Member2018-09-27 2018-09-27Michael DrewMember Member2018-09-27 2018-09-27Natasaya KennedyMember Member2018-09-27 2018-09-272018-09-27 2018-09-27 2018-09-27 | | Provincial Rep | 2018-09-25 |
| Housing Authority, Western Region William Carroll Wayne HysonProvincial Rep2018-09-25 2018-09-25Kings Regional Rehabilitation Centre, Board of Management Jennifer CollishawMember2018-09-25Preston Area Housing Fund Board of Directors Rhonda Johnson Nayo UpshawMember2018-09-25DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENT2018-09-25African-Canadian Education, Council on Catherine Hartling Nayo UpshawMember2019-05-28African-Canadian Education, Council on Catherine Hartling Nayo UpshawMember, Antigonish-Guysborough Member at Large2019-07-30Augu UpshawMember Member2018-10-30Catherine Hartling Nayo UpshawMember Member at Large2018-10-30Christic Provinces Special Education Authority, Board of Directors of the Judy Elliot Ellen Venner-Hiltz2018-10-30Provincial Advisory Council on Education Member2018-09-27Archy Beals Michael Drew MemberMember 2018-09-27Michael Drew MemberMember 2018-09-27Natasiya Kennedy Lyn LevatteMember Member2018-09-27Lynn Levatte Member2018-09-27Lynn LevatteMember 2018-09-272018-09-27 | Heather Rix | Provincial Rep | 2018-09-25 |
| William CarrollProvincial Rep2018-09-25Wayne HysonProvincial Rep2018-09-25Kings Regional Rehabilitation Centre, Board of Management Jennifer CollishawMember2018-09-25Preston Area Housing Fund Board of Directors Rhonda JohnsonMember2018-09-25Preston Area Housing Fund Board of Directors Nayo UpshawMember2018-09-25DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENT2019-05-28DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENT2019-07-30Aayo UpshawMember, Antigonish-Guysborough Member at Large2019-07-30Quy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Ellen Venner-HiltzMember2018-09-27Michael Drew MemberMember2018-09-27Michael Drew MemberMember2018-09-27Michael Drew MemberMember2018-09-27Michael Drew MemberMember2018-09-27Michael Drew MemberMember2018-09-27Michael Drew MemberMember2018-09-27Suzy Hansen MemberMember2018-09-27Suzy Hansen MemberMember2018-09-27Suzy Kannedy Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27 | Kathryn Toope | Provincial Rep | 2019-05-28 |
| William CarrollProvincial Rep2018-09-25Wayne HysonProvincial Rep2018-09-25Kings Regional Rehabilitation Centre, Board of Management Jennifer CollishawMember2018-09-25Preston Area Housing Fund Board of Directors Rhonda JohnsonMember2018-09-25Preston Area Housing Fund Board of Directors Nayo UpshawMember2018-09-25DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENT2019-05-28DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENT2019-07-30Aayo UpshawMember, Antigonish-Guysborough Member at Large2019-07-30Quy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Ellen Venner-HiltzMember2018-09-27Michael Drew MemberMember2018-09-27Michael Drew MemberMember2018-09-27Michael Drew MemberMember2018-09-27Michael Drew MemberMember2018-09-27Michael Drew MemberMember2018-09-27Michael Drew MemberMember2018-09-27Suzy Hansen MemberMember2018-09-27Suzy Hansen MemberMember2018-09-27Suzy Kannedy Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27 | Housing Authority, Western Region | | |
| Wayne HysonProvincial Rep2018-09-25Kings Regional Rehabilitation Centre, Board of Management Jennifer CollishawMember2018-09-25Jennifer CollishawMember2018-09-25Rhonda JohnsonMember2018-09-25Nayo UpshawMember2019-05-28Christon Area Housing Fund Board of Directors Nayo UpshawZo18-09-25DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENT2019-07-30Catherine Hartling Nayo UpshawMember, Antigonish-Guysborough Member at Large2019-07-30Catherine Hartling Nayo UpshawMember do Directors of the Member2018-10-30Chather Provinces Special Education Authority, Board of Directors of the Judy Elliot Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on Education Kichael DrewMember2018-09-272018-09-27Michael Drew Nastasya KennedyMember2018-09-272018-09-27Nastasya Kennedy Lynn LevatteMember2018-09-272018-09-27Lynn LevatteMember2018-09-272018-09-27Lynn LevatteMember2018-09-272018-09-27Lynn LevatteMember2018-09-272018-09-27 | | Provincial Rep | 2018-09-25 |
| Jennifer CollishawMember2018-09-25Preston Area Housing Fund Board of DirectorsMember2018-09-25Rhonda JohnsonMember2018-09-25Nayo UpshawMember2019-05-28DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENTAfrican-Canadian Education, Council on Catherine HartlingMember, Antigonish-Guysborough2019-07-30Nayo UpshawMember, Antigonish-Guysborough2019-07-302019-07-30Nayo UpshawMember at Large2019-07-30Judy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on EducationMember2018-09-27Archy BealsMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Suzy HansenMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27 | Wayne Hyson | - | 2018-09-25 |
| Jennifer CollishawMember2018-09-25Preston Area Housing Fund Board of DirectorsMember2018-09-25Rhonda JohnsonMember2018-09-25Nayo UpshawMember2019-05-28DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENTAfrican-Canadian Education, Council on Catherine HartlingMember, Antigonish-Guysborough2019-07-30Nayo UpshawMember, Antigonish-Guysborough2019-07-302019-07-30Nayo UpshawMember at Large2019-07-30Judy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on EducationMember2018-09-27Archy BealsMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Suzy HansenMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27Lynn LevatteMember2018-09-27 | Kings Pegional Pehabilitation Centre Roa | d of Management | |
| Rhonda JohnsonMember2018-09-25Nayo UpshawMember2019-05-28DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENTAfrican-Canadian Education, Council on Catherine HartlingMember, Antigonish-Guysborough2019-07-30Nayo UpshawMember, Antigonish-Guysborough2019-07-30Nayo UpshawMember at Large2019-07-30Atlantic Provinces Special Education Authority, Board of Directors of the Judy Elliot2018-10-30Judy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on EducationVersen 2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | | | 2018-09-25 |
| Rhonda JohnsonMember2018-09-25Nayo UpshawMember2019-05-28DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENTAfrican-Canadian Education, Council on Catherine HartlingMember, Antigonish-Guysborough2019-07-30Nayo UpshawMember, Antigonish-Guysborough2019-07-30Nayo UpshawMember at Large2019-07-30Atlantic Provinces Special Education Authority, Board of Directors of the Judy Elliot2018-10-30Judy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on EducationVersen 2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | | | |
| Nayo UpshawMember2019-05-28DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENTAfrican-Canadian Education, Council on Catherine HartlingMember, Antigonish-Guysborough2019-07-30Catherine HartlingMember, Antigonish-Guysborough2019-07-30Nayo UpshawMember at Large2019-07-30Atlantic Provinces Special Education Authority, Board of Directors of the Judy Elliot2018-10-30BurgerMember2018-10-30Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on Education MemberVember2018-09-27Michael DrewMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | | | |
| DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENTAfrican-Canadian Education, Council on Catherine HartlingMember, Antigonish-Guysborough2019-07-30Nayo UpshawMember at Large2019-07-30Atlantic Provinces Special Education Authority, Board of Directors of the Judy Elliot2018-10-30Budy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on EducationMember2018-10-30Archy BealsMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | | | |
| African-Canadian Education, Council on Catherine HartlingMember, Antigonish-Guysborough2019-07-30Nayo UpshawMember at Large2019-07-30Atlantic Provinces Special Education Authority, Board of Directors of the Judy Elliot2018-10-30Judy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on Education Member2018-10-30Provincial Advisory Council on Education Member2018-09-27Archy BealsMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | Nayo Upshaw | Member | 2019-05-28 |
| Catherine Hartling Nayo UpshawMember, Antigonish-Guysborough Member at Large2019-07-30 2019-07-30Atlantic Provinces Special Education Authority, Board of Directors of the Judy ElliotMember2018-10-30 2018-10-30Provincial Advisory Council on Education Archy BealsMember2018-10-30 2018-10-30Archy BealsMember2018-09-27 2018-09-27Michael DrewMember2018-09-27 2018-09-27Christopher GilhamMember2018-09-27 2018-09-27Nastasya KennedyMember2018-09-27 2018-09-27Lynn LevatteMember2018-09-27 2018-09-27 | DEPARTMENT OF EDUCATION AND EARLY CHILDHOOD DEVELOPMENT | | |
| Catherine Hartling Nayo UpshawMember, Antigonish-Guysborough Member at Large2019-07-30 2019-07-30Atlantic Provinces Special Education Authority, Board of Directors of the Judy ElliotMember2018-10-30 2018-10-30Provincial Advisory Council on Education Archy BealsMember2018-10-30 2018-10-30Archy BealsMember2018-09-27 2018-09-27Michael DrewMember2018-09-27 2018-09-27Christopher GilhamMember2018-09-27 2018-09-27Nastasya KennedyMember2018-09-27 2018-09-27Lynn LevatteMember2018-09-27 2018-09-27 | African-Canadian Education, Council on | | |
| Atlantic Provinces Special Education Authority, Board of Directors of theJudy ElliotMemberJudy ElliotMemberEllen Venner-HiltzMemberProvincial Advisory Council on EducationArchy BealsMemberArchy BealsMemberDrewMemberChristopher GilhamMemberSuzy HansenMemberNastasya KennedyMemberLynn LevatteMember2018-09-27Colla Op-27Lynn LevatteMember2018-09-27Suzy HansenMember2018-09-27Suzy HansenMemberSuzy HansenSuzy Hansen <tr< td=""><td>Catherine Hartling</td><td>Member, Antigonish-Guysborough</td><td>2019-07-30</td></tr<> | Catherine Hartling | Member, Antigonish-Guysborough | 2019-07-30 |
| Judy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on EducationVVArchy BealsMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | Nayo Upshaw | Member at Large | 2019-07-30 |
| Judy ElliotMember2018-10-30Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on EducationVVArchy BealsMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | Atlantic Provinces Special Education Authority, Board of Directors of the | | |
| Ellen Venner-HiltzMember2018-10-30Provincial Advisory Council on EducationArchy BealsMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | - | - | 2018-10-30 |
| Archy BealsMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | - | Member | 2018-10-30 |
| Archy BealsMember2018-09-27Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | Provincial Advisory Council on Education | | |
| Michael DrewMember2018-09-27Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | | Member | 2018-09-27 |
| Christopher GilhamMember2018-09-27Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | - | | |
| Suzy HansenMember2018-09-27Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | | | |
| Nastasya KennedyMember2018-09-27Lynn LevatteMember2018-09-27 | - | | |
| Lynn Levatte Member 2018-09-27 | - | Member | 2018-09-27 |
| Margaret "Joan" MacDonnellMember2018-09-27 | | Member | 2018-09-27 |
| | Margaret "Joan" MacDonnell | Member | 2018-09-27 |
| | INIAI BALET JOAN MIACDONNEN | WEITIDEI | 2010-09-27 |

| Brent Noiles | Member | 2018-09-27 | |
|--|--|------------|--|
| Stephen Parsons | Member | 2018-09-27 | |
| Maura Ryan | Member | 2018-09-27 | |
| Hendrika "Hetty" van Gurp | Member | 2018-09-27 | |
| Gin Yee | Member | 2018-09-27 | |
| Teachers College Foundation, Nova Scotia | | | |
| John Grant | Member | 2018-10-30 | |
| lan Harnish | Member | 2018-10-30 | |
| Alexander MacDougall | Member | 2018-10-30 | |
| DEPARTMENT OF ENVIRONMENT | | | |
| Resource Recovery Fund Board (Divert No | va Scotia) | | |
| Marc Britney | Member and Vice Chair | 2019-01-29 | |
| DEPARTMENT OF FINANCE AND TR | EASURY BOARD | | |
| | | | |
| Credit Union Deposit Insurance Corporation | on, Nova Scotia | | |
| Carol Barr | Member | 2019-06-25 | |
| Jim Kavanaugh | Member | 2019-06-25 | |
| Linear Companying New Costin | | | |
| Liquor Corporation, Nova Scotia Holly Bond | Director | 2018-09-25 | |
| Richard (Rick) Emberley | Director | 2018-09-25 | |
| Richard (Rick) Emberiey | | 2018-09-23 | |
| Public Accounting Licensing Committee (To | o be proclaimed) | | |
| Rena Langley | Member – Public Accountant | 2019-08-27 | |
| Angus Bonnyman | Member – Public Representative | 2019-08-27 | |
| DEPARTMENT OF FISHERIES AND A | QUACULTURE | | |
| | | | |
| Fisheries and Aquaculture Loan Board, No | | | |
| Richard (Denny) Morrow | Chair and Member | 2019-05-28 | |
| Michael Pothier | Member | 2019-05-28 | |
| Donna Upham | Member | 2018-11-27 | |
| DEPARTMENT OF HEALTH AND WELLNESS | | | |
| Chivenyasteva Neva Sectia Collega | | | |
| <u>Chiropractors, Nova Scotia College</u> Anne Wilcox | Member | 2019-03-26 | |
| Anne whoox | Member | 2019-05-20 | |
| Counselling Therapists, Nova Scotia College of | | | |
| William (Billy) MacPherson | Member | 2019-03-26 | |
| Lisa Matthews | Member | 2019-03-26 | |
| Luke Pelot | Member | 2019-03-26 | |
| Denturists Licensing Board | | | |
| Loretta Beals | Non-Denturist Member | 2019-03-26 | |
| Tasha Edwards | Denturist Member | 2019-03-26 | |
| John Lilly | Denturist, Vice President of the Society | 2019-03-26 | |
| William (Billy) C. MacPherson | Non-Denturist Member | 2019-03-26 | |
| · · · · | | | |

| Christopher Mason | Denturist Member | 2019-03-26 |
|---|--|--|
| Lori Peters | Non-Denturist Member | 2019-03-26 |
| Della Sangster | Denturist, President of the Society | 2019-03-26 |
| 5 | | |
| Dispensing Opticians, Nova Scotia College | of | |
| Marion Landers-Ripley | Member | 2019-02-26 |
| Graham Sweett | Member | 2019-02-26 |
| Anne Wilcox | Member | 2019-02-20 |
| | Member | 2013-02-20 |
| Midwifery Regulatory Council of Nova Sco | tia | |
| Paulette Anderson | Lay Member | 2018-11-27 |
| Faulette Anderson | Lay Member | 2010-11-27 |
| <u>Nova Scotia Health Authority, Board of</u> | | |
| Paul Comeau | Director | 2019-03-26 |
| Faul Colleau | Director | 2019-03-20 |
| Ontomotrists, Nova Scotia Collago of | | |
| Optometrists, Nova Scotia College of | Mombor | 2010 05 29 |
| Larry Clement | Member | 2019-05-28 |
| Beverley Patterson | Member | 2019-05-28 |
| | | |
| Paramedics of Nova Scotia, Council of the | | |
| Sharon Johnson-Legere | Member – Public Representative | 2019-03-26 |
| Elizabeth Mann | Member – Public Representative | 2019-03-26 |
| | | |
| Physiotherapists, Board of the Nova Scoti | a College of | |
| Amanda Knight | Member | 2019-03-26 |
| Timothy McDermott | Member | 2019-03-26 |
| | | |
| Respiratory Therapists, Nova Scotia Colleg | <u>ge of</u> | |
| Jasmine Ghosn | Member | 2019-02-26 |
| Andrew Mott | Member | 2019-02-26 |
| Lauren Randall | Member | 2019-02-26 |
| | | |
| DEPARTMENT OF JUSTICE | | |
| DEL ANNIENT OF JUSTICE | | |
| Human Pights Commission Nova Scotia | | |
| Human Rights Commission, Nova Scotia | Commissioner | 2010 01 20 |
| Cheryl Knockwood | Commissioner | 2019-01-29 |
| Denise Mentis-Smith | Commissioner | 2019-01-29 |
| Raymond Tynes | Commissioner | 2019-01-29 |
| | | |
| | | |
| Police (RCMP) Advisory Boards | | |
| <u>Police (RCMP) Advisory Boards</u> David Saxton | Member, Town of Yarmouth | 2018-12-11 |
| David Saxton | | |
| | | |
| David Saxton | | |
| David Saxton | | |
| David Saxton DEPARTMENT OF LABOUR AND AD | | |
| David Saxton DEPARTMENT OF LABOUR AND AD Acadia University Board of Governors Robert Ffrench | VANCED EDUCATION | 2018-12-11 |
| David Saxton DEPARTMENT OF LABOUR AND AD Acadia University Board of Governors | VANCED EDUCATION Member | 2018-12-11 2019-02-26 |
| David Saxton DEPARTMENT OF LABOUR AND AD <u>Acadia University Board of Governors</u> Robert Ffrench Bethany Moffatt | VANCED EDUCATION Member | 2018-12-11 2019-02-26 |
| David Saxton DEPARTMENT OF LABOUR AND AD <u>Acadia University Board of Governors</u> Robert Ffrench Bethany Moffatt <u>Apprenticeship Agency, Nova Scotia</u> | WANCED EDUCATION Member Member | 2018-12-11 2019-02-26 2019-02-26 |
| David Saxton DEPARTMENT OF LABOUR AND AD Acadia University Board of Governors Robert Ffrench Bethany Moffatt Apprenticeship Agency, Nova Scotia Heather Cruickshanks | WANCED EDUCATION Member Member Member (Construction Sector) | 2018-12-11 2019-02-26 2019-02-26 2019-07-30 |
| David Saxton DEPARTMENT OF LABOUR AND AD Acadia University Board of Governors Robert Ffrench Bethany Moffatt Apprenticeship Agency, Nova Scotia Heather Cruickshanks Carol Dayment | WANCED EDUCATION Member Member Member (Construction Sector) Member (Industrial/Manufacturing Sector) | 2018-12-11 2019-02-26 2019-02-26 2019-07-30 2019-07-30 |
| David Saxton DEPARTMENT OF LABOUR AND AD Acadia University Board of Governors Robert Ffrench Bethany Moffatt Apprenticeship Agency, Nova Scotia Heather Cruickshanks | WANCED EDUCATION Member Member Member (Construction Sector) | 2018-12-11 2019-02-26 2019-02-26 2019-07-30 |

| Michel Okoh | Member at Large | 2019-07-30 | |
|---|--|------------|--|
| Brad Smith | Member (Construction Sector) and Chair | 2019-07-30 | |
| Trent Soholt | Member at Large | 2019-07-30 | |
| | Weinber ut Eurge | 2015 07 50 | |
| Canada-Nova Scotia Offshore Area Occup | ational Health and Safety Council | | |
| Blair MacDougall | Member – Industry | 2019-01-29 | |
| Jennifer Matthews | Member – Industry | 2019-01-29 | |
| | | | |
| Cape Breton University Board of Governo Denise Allen | r <u>s</u> Member | 2019-05-28 | |
| William Burke | Member | 2019-05-28 | |
| Donnie Holland | Member | 2019-05-28 | |
| Angela Houston | Member | 2019-05-28 | |
| Keith Maher | Member | 2019-05-28 | |
| Amanda Mombourquette | Member | 2019-05-28 | |
| Harman Singh | Member | 2019-05-28 | |
| Stephen Wadden | Member | 2019-05-28 | |
| | include: | 2013 03 20 | |
| Cape Breton University Foundation | | | |
| Roger Kirk MacRae | Member 5(1)(b) | 2019-03-26 | |
| Tara Milburn | Member 5(1)(b) | 2019-03-26 | |
| | | | |
| Dalhousie University Foundation | | | |
| Sheila Blair-Reid | Member, GIC Appointment | 2019-07-30 | |
| Peter G. Fardy | Member, GIC Appointment | 2019-07-30 | |
| | | | |
| Dr. P. Anthony Johnstone Memorial Schol | | | |
| Carmelita Cechetto-Shea | Member | 2019-05-28 | |
| Wilfred Dean Smith | Member | 2019-05-28 | |
| Mount Saint Vincent University Board of | Sovernors | | |
| Heather Hanson | Governor | 2018-11-27 | |
| | | 2010 11 27 | |
| Research Nova Scotia | | | |
| Nicholas Nickerson | Director, Small Business Rep | 2018-11-27 | |
| Jeffrey Norrie | Director, Medium Business Rep | 2018-11-27 | |
| David Woolnough | Director, Member at Large | 2018-11-27 | |
| | | | |
| Workers' Compensation Board | | | |
| Duncan Williams | Member, Employer Rep | 2019-05-28 | |
| Jacquie Bramwell | Member, Worker Rep | 2019-05-28 | |
| Blair Richards | Member, Worker Rep | 2019-05-28 | |
| | | | |
| DEPARTMENT OF LANDS AND FORESTRY | | | |

| Scalers Act, Board of Examiners under the | | |
|---|-----------------------------------|------------|
| Jody Hamper | Member, Sawmill Rep | 2019-02-26 |
| Greg Watson | Member, Small Private Land Tenure | 2019-02-26 |

DEPARTMENT OF MUNICIPAL AFFAIRS AND HOUSING

(Department Name Change Effective June 3, 2019)

Municipal Finance Corporation, Nova Scotia

| Kelliann Dean | Chairman and Member | 2019-05-28 |
|------------------|-----------------------|------------|
| Nancy MacLellan | Chairman and Member | 2019-08-27 |
| Kenzie McNeil | Member, AMA | 2019-05-28 |
| Neil Morley | Member at Large | 2019-05-28 |
| Geoff Gatien | Member, Civil Servant | 2019-05-28 |
| George MacDonald | Member, UNSM Rep | 2019-05-28 |
| Sandra Snow | Member, UNSM Rep | 2019-05-28 |

DEPARTMENT OF SERVICE NOVA SCOTIA AND INTERNAL SERVICES

Embalmers and Funeral Directors, Board of Registration of

| Louisa Horne | Member, Consumer Advocate | 2019-08-27 |
|-------------------------------------|---------------------------|------------|
| Donald MacGillivray | Member, Consumer Advocate | 2019-08-27 |
| Lisa Smith | Member, Embalmer | 2019-08-27 |
| | | |
| Real Estate Commission, Nova Scotia | | |
| Carol Beal | Member | 2019-08-27 |

DEPARTMENT OF TRANSPORTATION AND INFRASTRUCTURE RENEWAL

Halifax-Dartmouth Bridge Commission

| Victoria Harnish | Chair and Member | 2019-03-26 |
|---------------------|------------------|------------|
| Donna Smith Darrell | Member | 2019-08-27 |

STATUS OF WOMEN, ADVISORY COUNCIL ON THE

Status of Women, Advisory Council on the

| Abshiro Abdille | Member | 2018-09-25 |
|-----------------|--------|------------|
| Nadine Bernard | Member | 2018-09-25 |
| Maura Ryan | Member | 2018-09-25 |

APPENDIX B - MOTIONS

The following is a list of motions introduced by the Standing Committee on Human Resources:

September 25, 2018

The committee had received a set of nominated appointments to Agencies, Boards and Commissions within less than the required seven days' notice. The Minister of Education and Early Childhood Development had written to the committee asking it to waive the required notice. A motion was introduced:

- [that the committee] waive the notice period and move forward with accepting the recommendations.
 - Moved by Ms. Suzanne Lohnes-Croft, MLA
 - Motion defeated.

October 30, 2018

An agenda-setting was held. Motions were introduced to invite:

Liberal topics:

- [Nova Scotia Office of] Immigration on the Atlantic Immigration Pilot; Department of Labour and Advanced Education and the Nova Scotia Apprenticeship Agency on the New Opportunities for Work program; and the Department of Labour and Advanced Education on the Connector Program.
 - Moved by Ms. Suzanne Lohnes-Croft, MLA
 - Motion carried

Progressive Conservative topics:

- Ms. Carmelle d'Entremont, Vice-President of People and Organizational Development with the Nova Scotia Health Authority, on recruitment strategies within the NSHA; Ms. Laura Lee Langley, Commissioner of the Public Service Commission, on succession planning in the Public Service; and the Department of Education and Early Childhood Development with the proposed topic being recruiting childhood educators in the 21st century.
 - Moved by Ms. Alana Paon, MLA

Some discussion followed. Noting that the committee would normally accept only two topics from the Progressive Conservative caucus, some Liberal members recommended that the Nova Scotia Health Authority topic be dropped from this motion, and referred to the House of Assembly's Health Committee, which was expected to be formally struck in the near future. An amendment to the motion was introduced:

- To accept succession planning in the Public Service and recruiting childhood educators in the 21st century as the two Progressive Conservative caucus topics.
 - Paraphrased from general discussion by the Chair
 - Amendment accepted by consensus
 - Amended motion carried

New Democratic Party topics:

- The Department of Labour and Advanced Education; Dr. Karen Foster from Dalhousie University; and Ms. Angella MacEwan, an economist from CUPE, on women's economic security in Nova Scotia.
 - Moved by Ms. Lisa Roberts, MLA

An amendment was proposed:

- Our caucus would like to add Stephanie MacInnis-Langley, executive director at the Nova Scotia Advisory Council on the Status of Women.
 - Amendment moved by Mr. Hugh MacKay, MLA
 - Amendment accepted by consensus
 - \circ Amended motion carried

November 27, 2018

Members discussed an earlier plan to invite staff from the Executive Council Office to sit in on a meeting on an informal basis to discuss the process of appointments to Agencies, Boards and Commissions. The plan had been postponed while committee memberships were in a period of transition. Now that most of the new members were in place, it was proposed that the plan be renewed for the next meeting, on December 11. A witness was already scheduled to appear at that meeting – Ms. Laura Lee Langley, on behalf of the Public Service Commission – but it was suggested the committee could also hear from Executive Council staff at the same meeting. A motion was introduced:

- On our next meeting day, December 11th, we have the witness Ms. Laura Lee Langley as well as guests from the Executive Council [Office] to be able to answer any questions that we may have regarding the [ABCs appointment] process moving forward with the Standing Committee on Human Resources.
 - Moved by: Ms. Alana Paon, MLA
 - Motion carried.

April 30, 2019

The committee discussed extending the length of its May 28 meeting to allow for agenda-setting, in addition to hearing from witnesses and approving ABCs. A motion was made:

- [T]hat the May meeting be scheduled for 10:00 am until 12:30 pm to allow for ABCs and agenda-setting.
 - Moved by Lisa Roberts
 - Motion carried.

May 28, 2019

An agenda-setting session was held. Motions were introduced to invite:

NDP topic:

- Executive Director of African Canadian Services, Executive Director of Mi'kmaq Services and Department of Education and Early Childhood Development on Achievement Gap in Education
 - Moved by Lisa Roberts, MLA
 - Motion carried

Liberal topics:

- Department of Education and Early Childhood Development Deputy Minister and support on Inclusive Education; Department of Education and Early Childhood Development – Deputy Minister and support on Pre-Primary; and Nourish Nova Scotia on the School Breakfast Program.
 - Moved by Rafah DiCostanzo, MLA
 - Motion carried

Progressive Conservative topics:

- Tracey Taweel, Chief Executive Officer of Office of Immigration on Recruiting Continuing Care Assistants; Carmelle d'Entremont, Vice President of People and Organizational Development on Recruitment Strategies Within the NSHA.
 - Moved by Brad Johns, MLA
 - Motion defeated
- Tracey Taweel, Chief Executive Officer of Office of Immigration on Foreign Certified Professionals Finding Work in their Trained Fields; and Tracey Taweel, Chief Executive Officer of Office of Immigration on Recruiting Continuing Care Assistants.
 - Moved by Brad Johns, MLA
- Amendment: to include officials from the Department of Labour and Advanced Education in the meeting on Foreign Certified Professionals finding work in their trained fields.
 - Moved by Bill Horne, MLA
 - Amendment approved.
 - Amended motion approved.

After the amended motion passed, the committee agreed by consensus to add officials from the Department of Health and Wellness to the meeting on Recruiting Continuing Care Assistants.

APPENDIX C – DOCUMENTATION

The following is a list of documents and information requested and received by the Standing Committee on Human Resources:

December 11, 2018

From the Public Service Commission:

• "Do you have a breakdown of where those younger employees are actually being placed on a full-time basis?"

From the Executive Council Office:

- "There are an awful lot of municipalities that haven't brought forward representatives or appointments to [Police (RCMP) Advisory Boards]. Is there a reason why there are so many vacancies? Do we know?"
- There are no members on [the] Youth Advisory Council. Can you shed some light on whether this council actually still exists and if it still reports to the Premier under the auspices of the Executive Council Office? If so, why are all the seats vacant?"

January 29, 2019

From the Nova Scotia Office of Immigration:

- "I just have a question about the map that was put up earlier. I have a tough time looking at maps that don't have an index, and I'm just wondering if you could give me some indication of what these multi-coloured dots and circles represent."
- "The number I was quoting was on this page here [of the PowerPoint presentation], and it says 1,073 people have been endorsed; 872 of them in 2018. I'm just curious of those 1,073 people, do we know how many of them are health care professionals?"

LEGISLATIVE COMMITTEES OFFICE PO Box. 2630, Station M Halifax, Nova Scotia B3J 3P7

Telephone: 902-424-4432 or Toll Free 1-888-388-6489 Fax: 902-424-0513

E-Mail: <u>legcomm@novascotia.ca</u> Website: <u>http://nslegislature.ca/index.php/committees/standing_committees/human_resources</u>